

To: Canaan Planning Board

October 10, 2014

From: Capital Improvement Program Committee

Subject: Capital Improvement Program 2015-2020

The 2014 Capital Improvement Program Committee (CIPC) report presents Canaan’s Capital Improvement Program for the years 2015-2020. It contains capital projects and purchases submitted by Town departments. A short description is included for many of the projections.

This report is hereby submitted for approval by Canaan’s Planning Board prior to being presented to the Select Board and the Budget Committee to assist with town budget preparations for the upcoming fiscal year. It is intended to provide a long term, six year context for the following year’s budget. This report is organized into the following sections:

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**EXECUTIVE SUMMARY** The capital projections below fall into five major categories.

**Capital Improvement Program NEEDS**

Dept.	2015	2016	2017	2018	2019	2020
<b>Non-Mobile Equipment</b>						
Gen Govt	\$1,000	\$13,500	\$0	\$14,000	\$1,240	\$11,784
Highways	\$0	\$0	\$50,000	\$0	\$32,000	\$15,000
Cemetery	\$8,050	\$10,500	\$7,500	\$8,000	\$5,000	\$5,000
Police	\$8,400	\$33,260	\$10,260	\$5,260	\$1,760	\$16,760
Govt Buildings	\$0	\$0	\$0	\$0	\$0	\$0
Recreation	\$0	\$0	\$0	\$0	\$0	\$0
Fire	\$73,500	\$49,450	\$16,700	\$32,500	\$14,000	\$19,600
Solid Waste	\$0	\$0	\$0	\$0	\$0	\$15,000
	<b>\$90,950</b>	<b>\$106,710</b>	<b>\$84,460</b>	<b>\$59,760</b>	<b>\$54,000</b>	<b>\$83,144</b>
<b>Mobile Equipment</b>						
POLICE	\$35,000	\$35,000	\$35,000	\$0	\$0	\$70,000
FIRE	\$0	\$0	\$230,000	\$0	\$0	\$0
SEWER	\$0	\$32,000	\$0	\$14,000	\$0	\$0
HIGHWAY	\$120,000	\$120,000	\$140,000	\$160,000	\$110,000	\$100,000
TRANSFER	\$0	\$25,000	\$0	\$0	\$25,000	\$0
	<b>\$155,000</b>	<b>\$212,000</b>	<b>\$405,000</b>	<b>\$174,000</b>	<b>\$135,000</b>	<b>\$170,000</b>
<b>Bridges</b>						
	\$0	\$15,000	\$0	\$0	\$0	\$0
<b>Roads</b>						
	\$199,097	\$256,467	\$256,467	\$256,467	\$256,467	\$256,467
<b>Buildings</b>						
	\$205,000					\$459,000
	<b>\$650,047</b>	<b>\$590,177</b>	<b>\$745,927</b>	<b>\$490,227</b>	<b>\$445,467</b>	<b>\$968,611</b>

These capital expenditure projections were derived from discussions between the Town Administrator and the department heads about the future integrated needs of the departments. The objective was to prioritize purchases and to spread them as evenly as possible from year to year. Although this report

covers a six year period beginning in 2015, projections of recurring purchases and expensive items were extended well beyond 2020.

#### Changes for 2015

Funding for police cruisers has been slightly accelerated from an average of six years each to an average of 5.5 years each and at a price of \$35,000 per cruiser. There is a second installment for the Fire Department air tanks that will complete the total purchase price of \$90,000. Codfish Hill and Talbert will be paved in 2015. Three dirt roads, Jerusalem, South and Mud Roads, will be reconstructed. Plans for Autoware and the relocation of Elliott Field have been rescheduled from 2014 to 2015.

#### Years 2016-2020

Highway truck replacement has been accelerated during 2016 through 2020. They will need to be replaced sooner than previously scheduled, and funding will be available. To accommodate this schedule, funding of the Highway Vehicle Reserve has been increased by \$20,000 a year. Bridge replacement for Potato Road and Grist Mill Hill have been moved to 2022 and new funding of \$35,000 a year has been added to the reserve to insure that the local portion of the funding will be available in 2022. Needed building improvements for equipment storage at the Highway Garage and new Town Office space are scheduled for 2020, and funding for a building capital reserve will start in 2016 with \$25,000 per year. Non-mobile equipment and highways will remain stable during these years.

**HISTORY** A Capital Improvement Program Committee was formed in 2000 which submitted a capital improvement program for the years 2001-2006. Further reports were developed from 2001 to 2003 by the Planning Board. In 2004, a warrant article was passed which authorized the Selectmen to appoint a CIP Committee composed of members from the Planning Board, Budget Committee and others. Under RSA 674.5, the sole purpose of a capital improvements program is to recommend municipal capital improvements over a six year period to aid the selectmen and budget committee in their consideration of the annual budget.

Members of the current committee are:

Planning Board                      Steve Ward - Chairman

Budget Committee                 Bill Crowther

Community Representative     Skip Baldwin

Selectman                             Bob Reagan

This committee has evaluated capital expenditures proposed by the department heads and the Town Administrator and makes the recommendations contained below.

**METHODOLOGY** The Committee has adopted a definition of capital expenditures and capital projects as follows:

1. A gross cost in the aggregate of \$5,000 or more;
2. A useful life of at least three years; and
3. Is non-recurring, i.e., is not an annual budget item.

The replacement of capital equipment items that cost less than \$5,000 individually such as radios and computers but greatly exceed \$5,000 in the aggregate has been included.

As mentioned above, departmental projections were reviewed with the Town Administrator. Care was taken to ensure that each department's projects are appropriately prioritized. Public safety issues are addressed on an integrated basis rather than departmentally.

The purchase of Police, Fire and Highway Department vehicles will normally be the subject of warrant articles. For the more expensive, longer lived and intermittently purchased fire and highway vehicles, an annual amount normally has been appropriated to build a capital reserve fund sufficient to finance the purchase of these vehicles in the year of expected replacement. In 2013, capital reserve funds were established for police and Water & Sewer vehicles as well so that funding can be appropriated annually even if no purchases are anticipated. Reserves for bridge repair/replacement and buildings improvements are recommended below.

Because Canaan has a substantial investment in non-mobile assets aggregating in excess of \$1 million at estimated current replacement cost, a complete inventory of these items was begun in 2011 and updated annually. The replacement of these items has been scheduled in Table 1, **Non-Mobile Equipment**. Such purchases are normally funded in the annual operating budget. A sum of \$90,950 is budgeted in 2015. The expected life each of the listed assets and its in-service date is given columns four and five.

The second table covers purchases of **Major Mobile Equipment**, primarily vehicles, broken out by department. It contains annual capital expenditure projections, annual appropriations for reserves, withdrawals from reserves and reserve balances for each year of the six-year period, 2015-2020.

The status of each of Canaan's 12 **Bridges** is listed in the next table along with its construction date. Resumption of appropriations to the Bridge Reserve will be proposed for 2015.

The composition of the **Roads** budget proposed for 2014 and beyond is included in Table 4. A long term highway reconstruction program has been formulated for the annual repair of a uniform portion of the Town's paved roads and reconstruction of dirt roads. For continuity, the cost projected for 2016 has been carried forward for each of the remaining years of the forecast period.

The fifth table shows expected expenditures for each of the Town's **Buildings** and capital reserves, where appropriate. Capital reserve appropriations will be proposed beginning in 2015. This exhibit also provides an inventory of the Town's buildings, the replacement cost of each, work required, expected life and the year of construction.

## **CAPITAL PROJECTIONS**

### **Police Department**

The replacement of computers and vehicle laptops, ballistic vests, and handguns are spread over the six-year period and beyond in order to smooth the budgetary impact. These items will be included in the Towns' annual operating budget (See Table 1).

The Department's 2010 Crown Victoria will be replaced in 2015, the 2011 Crown Victoria in 2016, the 2007 Expedition in 2017 and the 2012 Taurus Interceptor in 2020. The vehicles will be replaced generally every five years with Explorer Interceptors instead of Taurus's because the latter has not held up on Canaan's predominantly dirt roads. Voter approval of \$30,000 capital reserve appropriations will be requested annually to supplement funds received from the sale of the used vehicles (See Table 2).

### **Fire Department**

Because of the abundance of equipment ranging from hoses to a washer and dryer, the Fire Department has scheduled replacement of these items over a 20 year period. Within the 2015-2020 period, 6 portable generators, 30 sets of turn-out gear and 30 pagers will be replaced. Ten SCBA air packs will be purchased in 2015 to augment the 6 bought in 2014. Air packs are usually replaced when OSHA standards evolve. Other one-off items are spread throughout the period.

The Fire Department is planning to replace the 2000 Rescue truck in 2017. The annual \$40,000 addition to the fire vehicle reserve is proposed to increase to \$50,000 installments in 2016.

### **Highway Department**

The Highway Department also maintains a long list of equipment (Table 1). However, none of these items is scheduled for replacement until 2017 when a brush chipper will be replaced. A compressor and asphalt reclaimer will be purchased in 2019, and a truck washer is proposed for 2020.

The Highway Department's 2005 GMC 1 ton and 2005 International 6-wheel will be replaced in 2015. The 6-wheel will be purchased in two payments, in 2015 and 16. The 2005 Sterling 6-wheel will be replaced in 2017 and purchased in two installments in 2017 and 18. The GMC 3500 is scheduled for replacement in 2017. The 2006 International 6-wheel will be replaced in 2018 and paid for in two installments. The 2004 International 10-wheel will be replaced in 2020. These purchases will be funded primarily out of the highway vehicle reserve (less trade-in allowances). Annual appropriations to the reserve are proposed to increase from \$90,000 to \$110,000 in 2015.

## **Other**

Five computer work stations in the **Town offices** will be replaced in 2015, 2016 and 2020, the John Deere mower in 2016, telephone system in 2018, software in 2019, and a printer and photocopier in 2020.

The **Cemetery's** two riding lawnmowers will be replaced in 2016. Tree trimming will occur throughout the period. Headstone repair and identification will take place in 2015-2017.

**Recreation** – See Buildings.

The **Water/Sewer** Department will replace the 2005 Kubota tractor in 2016. Department reserves are funded by user fees.

The **Transfer Station** is scheduling the acquisition of live floor trailers in 2016 and 2019 as well as a compacter in 2020. The Transfer Station acquisitions are funded in part by sale of recyclables.

## **Bridges**

Five of Canaan's bridges listed in Table 3 have been declared deficient by the State. The Lashua Road Bridge is on a Class 6 road and will not be replaced. The Transfer Station Bridge must be widened to permit widening of the stream bed to improve water flow. This will be undertaken if and when FEMA funds can be obtained. Washed-out abutments under the North Lary Road Bridge will be reinforced by the Town in 2016. This \$15,000 cost will be funded out of the bridge reserve.

The replacement of the Goose Pond Road Bridge over Goose Pond Brook adjacent to the dam is currently underway.

The Grist Mill Hill Road Bridge over Indian River has rusted beams and requires repaving. The bridge will be relocated slightly to the west to facilitate the approach after 2020. The Potato Road Bridge over the Indian River is functionally obsolete and also will be replaced after 2020.

## **Roads**

The expected 2015 budget for road repaving and dirt road reconstruction detailed in Table 4 is \$199,092. The amount budgeted for repaving in 2016 is expected to increase somewhat. For continuity, the 2016 amount has been extrapolated annually through 2020. The proposed annual budget for 2016-2020 represents today's cost of repaving 1.5 miles per year of Canaan's 30 miles of paved roads and reconstructing three quarters of a mile per year of Canaan's 70 miles of unpaved roads. This budget attempts to balance the cost of reconstructing Canaan's most deficient roads with the amount of funds available.

## **Buildings**

It is recommended that a reserve be established beginning in 2016 for town building capital expenditures with annual appropriations of \$25,000 (see Table 5) to provide for routine repairs and anticipate the renovation of Canaan's deficient town offices in 2020 or shortly thereafter. Maintenance in 2015 will continue to be funded by the operating budget.

### **Senior Center**

No significant repairs or improvements are projected during the forecast period.

### **Library/Town Offices**

The back of the Library will be painted in 2015. The sum of \$300,000 is scheduled in 2020 to provide for the eventual transfer of the town offices to the third floor of the library. A major component of the estimated cost will be the extension of the elevator from the second to the third floor.

### **AutoWare**

There is a proposal to acquire the AutoWare lot on the corner of Route 4 and Depot Street and to erect a 40 by 60 foot shell canopy that could accommodate the weekly farmers' market and similar activities. The current cost estimate is \$180,000 of which \$103,000 is expected to be covered by grants. The balance would be financed from the economic development fund and town offsets.

### **Recreation**

Contributions of \$16,000 will be spent to complete the relocation of the Elliot Ball Field from the Fairgrounds to the Canaan Elementary School.

### **Police Station**

The addition of the FAST Squad facility and reconfiguration of Police headquarters is complete. No further capital improvements are anticipated during the projection period.

### **Highway Garage**

The expenditure of \$159,000 is projected in 2020 for the addition of 3,200 square feet of sorely needed storage space for vehicles and equipment.

### **Meeting House**

Painting at the Museum is planned for 2014.

## **CONCLUSION**

The Capital Improvement Program Committee wishes to thank the Department Heads and Town Administrator for their efforts in providing the Committee with the comprehensive, long-range projections contained in this report. It is hoped that this document will assist Town residents in evaluating Canaan's future capital requirements.

NON-MOBILE EQUIPMENT		Table 1									
Dept.	Asset	Life	In Service			2015	2016	2017	2018	2019	2020
Gen Govt											
	John Deere Mower	6	2016			\$ -	\$ 12,000	\$ -	\$ -	\$ -	\$ -
	Server	7	2010			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Telephone System	8	2007			\$ -	\$ -	\$ -	\$ 14,000	\$ -	\$ -
	Copier	7	2006			\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,000
	High Speed Laser Printer	7	2003			\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,484
	Software (Off/CS/Acrobat	5	2010			\$ -	\$ -	\$ -	\$ -	\$ 1,240	\$ -
	8 Work Stations					\$ 1,000	\$ 1,500	\$ -	\$ -	\$ -	\$ 3,300
	<b>SUB-TOTAL</b>					<b>\$ 1,000</b>	<b>\$ 13,500</b>	<b>\$ -</b>	<b>\$ 14,000</b>	<b>\$ 1,240</b>	<b>\$ 11,784</b>
Highways											
	Building Generator	15	2011			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	20 t trailer Eager Beaver	20	2012			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	6 t trailer Hillsboro 112hmv26zkt031178	25	1989			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	compressor Davy cd179d982681	20	1994			\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ -
	screen MKII 2745517	25	1998			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	truck washer hydrotek	10	2008			\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000
	york rake 1695	20	2003			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	york rake 448	20	2004			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	york rake 683	20	2007			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	front york rake	20	2008			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	brush chipper Bandit 021110	10	2005			\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -
	asphalt reclaimr raytech Rc8000	15	2005			\$ -	\$ -	\$ -	\$ -	\$ 22,000	\$ -
	Tools and Diagnostics	6	2013			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	welder	15	*			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	air compressor	20	*			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	plasma cutter	20	*			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	computers 2	6	*			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Truck Lift	20	*			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<b>SUB-TOTAL</b>					<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 32,000</b>	<b>\$ 15,000</b>
Cemetery											
	Simplicity Riding Mowers (2)					\$ 550	\$ 3,000	\$ -	\$ 3,000	\$ -	\$ -
	Simplicity Riding Mower	0	use old			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Simplicity Riding Mower	3	2003			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	landscape trailer					\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Tree removal and trimming					\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
	Headstone Repair/Mapping					\$ 2,500	\$ 2,500	\$ 2,500	\$ -	\$ -	\$ -
	<b>SUB-TOTAL</b>					<b>\$ 8,050</b>	<b>\$ 10,500</b>	<b>\$ 7,500</b>	<b>\$ 8,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>
Police											
	Server	7	2012			\$ -	\$ 12,000	\$ -	\$ -	\$ -	\$ -
	Telephone System	7	2013			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Generator	15	2011			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Ballistic Vests 11	5	2011			\$ 3,400	\$ -	\$ 1,760	\$ 1,760	\$ 1,760	\$ 1,760
	Tasers 11	10	2007			\$ -	\$ 9,900	\$ -	\$ -	\$ -	\$ -
	Bases & Vehicle Radios 6	10	2005			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Portable Radios 11	10	2005			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Vehicle Laptops	6	2012			\$ 5,000	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ 10,000
	Computers 7	8	2011			\$ -	\$ 3,500	\$ 3,500	\$ 3,500	\$ -	\$ -
	Handguns 11	15	2001			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Long Rifles 5	15	2002			\$ -	\$ 1,100	\$ -	\$ -	\$ -	\$ 5,000
	<b>SUB-TOTAL</b>					<b>\$ 8,400</b>	<b>\$ 33,260</b>	<b>\$ 10,260</b>	<b>\$ 5,260</b>	<b>\$ 1,760</b>	<b>\$ 16,760</b>
Recreation											
	Playground	25	2012			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Lights	25				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Paving	25				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<b>SUB-TOTAL</b>					<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Fire											
	Trailer	15	2008			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Exhaust Fans	22	2005			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	portable generators	7				\$ 800	\$ 800	\$ 800	\$ 800	\$ 800	\$ 800
	6KW (3) 2 KW (2) 1 KW (3)					\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	trash pump 2	8				\$ -	\$ -	\$ -	\$ -	\$ 500	\$ -
	4000 5" hose	12				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	1500 1.5"	10				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	1200 2.5"	10				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	24' ladder 2	20				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	16' roof ladders	15				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Dept.	Asset	Life	In Service	2015	2016	2017	2018	2019	2020
	10' attic ladder 2	15		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Ram	10		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Spreader	10		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Cutter	5		\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -
	Compressor SCBA	20		\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -
	SCBA Packs 16	8		\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -
	Turnout Gear 30	6		\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000
	Rescue Suit 2	5		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Rescue Sled	15		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Chainsaws 3	5		\$ -	\$ 1,500	\$ -	\$ -	\$ -	\$ -
	Vent Saw	3		\$ -	\$ 3,600	\$ -	\$ -	\$ -	\$ 3,600
	Washer	7		\$ -	\$ 850	\$ -	\$ -	\$ -	\$ -
	Dryer 2	10		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Salemanders 2	10		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Snow Blower	10		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Pagers 30	5		\$ 1,700	\$ 1,700	\$ 1,700	\$ 1,700	\$ 1,700	\$ 1,700
	Radios 8	10		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Portable Radios 28	10		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Building Generator	15	2011	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Thermal Imaging Camera	6		\$ -	\$ -	\$ -	\$ 19,000	\$ -	\$ -
	Cut off saw	5		\$ -	\$ -	\$ 3,200	\$ -	\$ -	\$ -
	Computer/printer 2	8		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,500
	<b>SUB-TOTAL</b>			<b>\$ 73,500</b>	<b>\$ 49,450</b>	<b>\$ 16,700</b>	<b>\$ 32,500</b>	<b>\$ 14,000</b>	<b>\$ 19,600</b>
	<b>SOLID WASTE EQUIPMENT IS PARTIALLY SELF FUNDING THROUGH RECYCLING</b>								
<b>Solid Waste</b>	2 Balers	20	2020	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	2 Compactors	22	2021	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000
	3 Closed 40 Yard Roll-Offs	15	2020	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	scale	25		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<b>SUB-TOTAL</b>			<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,000</b>
				<b>Annual Need</b>	<b>\$ 90,950</b>	<b>\$ 106,710</b>	<b>\$ 84,460</b>	<b>\$ 59,760</b>	<b>\$ 54,000</b>
				<b>Budgeted</b>	<b>\$ 90,950</b>	<b>\$ 106,710</b>	<b>\$ 84,460</b>	<b>\$ 59,760</b>	<b>\$ 54,000</b>
				<b>Add To Oper. Budget</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
				<b>Needed from Surplus</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Dept.	Asset		Life	In Service	2015	2016	2017	2018	2019	2020	
<b>MOBILE EQUIPMENT</b>		<b>Table 2</b>			2015	2016	2017	2018	2019	2020	
<b>POLICE</b>	Ford 511	Crown Victoria	5	2011		\$ 35,000				\$ 35,000	
	Ford 412	Taurus Interceptor	8	2012							
	Ford 206	Expedition	7	2007			\$ 35,000				
	Ford 307	Explorer Interceptor	8	2014							
	Ford 110	Crown Victoria 110	5	2010	\$ 35,000					\$ 35,000	
					<b>ANNUAL NEED</b>	<b>\$ 35,000</b>	<b>\$ 35,000</b>	<b>\$ 35,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 70,000</b>
					Prior CR Balance	\$ 4,526	\$ 1,526	\$ -	\$ -	\$ 30,000	\$ 60,000
					To Capital Reserve	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
					From Capital Reserve	\$ 33,000	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ 66,000
					Trade In	\$ 2,000	\$ 2,000	\$ 2,000	\$ -	\$ -	\$ 4,000
					From General Fund	\$ -	\$ 1,474	\$ 3,000	\$ -	\$ -	\$ -
					Balance	\$ 1,526	\$ -	\$ -	\$ 30,000	\$ 60,000	\$ 24,000
<b>FIRE</b>	Kaiser	Forestry		1967							
	E1	Engine 1	25	2011							
	Inter	Engine 2	25	1998							
	Inter	Rescue	25	2000			\$ 230,000				
	Ford	Chevy 1500 Command	10	2012							
	Freightliner	Tanker	25	2003							
		Trailer		2008							
					<b>ANNUAL NEED</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 230,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
					Prior CR Balance	\$ 146,147	\$ 186,147	\$ 236,147	\$ 56,147	\$ 106,147	\$ 156,147
					To Capital Reserve	\$ 40,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
					From Capital Reserve	\$ -	\$ -	\$ 230,000	\$ -	\$ -	\$ -
					From General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
					Balance	\$ 186,147	\$ 236,147	\$ 56,147	\$ 106,147	\$ 156,147	\$ 206,147
<b>SEWER</b>	Chevrolet	Pump Truck	30	1991							
<b>WATER</b>	Kubota	Tractor 50342 12548	15	2005		\$ 32,000					
	Ford	Pick-up	10	2003				\$ 14,000			
					<b>ANNUAL NEED</b>	<b>\$ -</b>	<b>\$ 32,000</b>	<b>\$ -</b>	<b>\$ 14,000</b>	<b>\$ -</b>	<b>\$ -</b>
					Prior CR Balance	\$ 64,816	\$ 99,816	\$ 134,816	\$ 169,816	\$ 204,816	\$ 239,816
					To Capital Reserve	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000
					From Capital Reserve						
					From W&S Operating Fund		\$ 32,000		\$ 14,000		
					Balance	\$ 99,816	\$ 134,816	\$ 169,816	\$ 204,816	\$ 239,816	\$ 274,816
<b>HIGHWAY</b>	Chevy 986	Blazer dead		1986							
	Freight 213	Dump-10	15	2013							
	Volvo	Loader	15	2014							
	Dodge 411	1 Ton	10	2011							
	John Deere	410 Backhoe	10	2012							
	Volvo	Grader	20	2004							
	GMC 705	1 Ton	10	2005	\$ 80,000						
	Inter 505	Dump-6	10	2005	\$ 40,000	\$ 120,000					
	Sterling 605	Dump-6	10	2005			\$ 90,000	\$ 90,000			
	GMC 806	3500	10	2006			\$ 50,000				
	Inter 104	Dump-10	15	2004						\$ 100,000	
	Inter 306	Dump-6	10	2006				\$ 70,000	\$ 110,000		
	Ford	Tractor	15	1986							
	Volvo	Excavator	20	2005							
		Power Screen	20	1998							
	Inter 1089	Water Truck		1989							
	International	Bulldozer		1975							
					<b>ANNUAL NEED</b>	<b>\$ 120,000</b>	<b>\$ 120,000</b>	<b>\$ 140,000</b>	<b>\$ 160,000</b>	<b>\$ 110,000</b>	<b>\$ 100,000</b>
					Prior CR Balance	\$ 8,890	\$ 23,890	\$ 13,890	\$ 8,890	\$ -	\$ -
					To Capital Reserve	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000
					From Capital Reserve	\$ 120,000	\$ 120,000	\$ 140,000	\$ 160,000	\$ 110,000	\$ 100,000
					Trade In	\$ 25,000	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ 25,000
					From General Fund	\$ -	\$ -	\$ -	\$ 16,110	\$ -	\$ -
					Balance	\$ 23,890	\$ 13,890	\$ 8,890	\$ -	\$ -	\$ 35,000

Dept.	Asset		Life	In Service		2015	2016	2017	2018	2019	2020
TRANSFER	Freightliner 1196	FL120 Tractor	25	1996							
STATION	East	Live Floor Trailer	20	2011			\$ 25,000			\$ 25,000	
		Van Trailer HHW	10	2013							
					ANNUAL NEED	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000	\$ -
					Prior CR Balance	\$ 25,037	\$ 30,037	\$ 10,037	\$ 20,537	\$ 25,537	\$ 5,537
					To Capital Reserve	5000	5000	5000	5000	5000	5000
					From Capital Reserve	0	0	0	25000	0	0
					From General Fund	0	0	5500	0	0	0
					Balance	\$ 30,037	\$ 10,037	\$ 20,537	\$ 25,537	\$ 5,537	\$ 10,537
					ANNUAL NEED TOTAL MOBILE	\$ 155,000	\$ 212,000	\$ 405,000	\$ 174,000	\$ 135,000	\$ 170,000

Dept.	Asset		Life	In Service	2015	2016	2017	2018	2019	2020
<b>BRIDGES</b>	<b>Table 3</b>				2015	2016	2017	2018	2019	2020
Lashua Road 122/136		Damaged in Hurricane Irene		1900						
		Bridge is on Class 6 and will not be replaced								
		Repaired only through FEMA funds								
Transfer Station Added 2011		Replace Inadequate Flow Area		1968						
Goose Pond Culvert 87/092		Looking For Funding								
		Repair Rusted and Buckling		1981						
		Engineer in 2013								
		Replace in 2014								
North Lary Road		Repair Wash out of abutements		1940		\$ 15,000				
Grist Mill Hill RD Over Indian River		Rust on steel beams		1956						
172/070										
Grist Mill Hill RD Over Trail		NO RATING		2002						
173/086										
Goose Pond over Hinkson		NOT DEFICIENT		1979						
83/114				2006						
Goose Pond / Goose Pond Brook 87/074		NOT DEFICIENT		1991						
Blackwater / Crystal Lake Brook 100/40		NOT DEFICIENT		1988						
Blackwater over Mascoma 91/030		NOT DEFICIENT		1992						
River Road over Mascoma 123/126		NOT DEFICIENT		2010						
Potato Road over Indian 147/055		Functionally Obsolete		1930						
		Wood Decking		1994						
					<b>ANNUAL NEED</b>	<b>\$ -</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
					<b>Prior Capital Reserve</b>	<b>\$ 7,989</b>	<b>\$ 42,989</b>	<b>\$ 62,989</b>	<b>\$ 97,989</b>	<b>\$ 132,989</b>
					<b>Add to Capital Reserve</b>	<b>\$ 35,000</b>	<b>\$ 35,000</b>	<b>\$ 35,000</b>	<b>\$ 35,000</b>	<b>\$ 35,000</b>
					<b>Total Expense</b>	<b>\$ -</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
					<b>State Portion</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
					<b>Local Portion</b>	<b>\$ -</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
					<b>From Capital Reserve</b>	<b>\$ -</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
					<b>Capital Reserve Balance</b>	<b>\$ 42,989</b>	<b>\$ 62,989</b>	<b>\$ 97,989</b>	<b>\$ 132,989</b>	<b>\$ 167,989</b>
<b>ROADS</b>	<b>Table 4</b>				2015	2016	2017	2018	2019	2020
<b>Paved Roads</b>	Talbert, Codfish Goose Pond			Cost	\$ 131,963	\$ 189,338	\$ 189,338	\$ 189,338	\$ 189,338	\$ 189,338
				Top & Shim						
				Work	1 Base & Top	1.5 Top & Shim	1.5 Top & Shim	1.5 Top & Shim	1.5 Top & Shim	1.5 Top & Shim
<b>Dirt Reconstruction</b>	Jerusalem, South, Mud Work			Cost	\$ 67,129	\$ 67,129	\$ 67,129	\$ 67,129	\$ 67,129	\$ 67,129
				Work	0.75 Mile	0.75 Mile	0.75 Mile	0.75 Mile	0.75 Mile	0.75 Mile
				<b>ANNUAL NEED</b>	<b>\$ 199,092</b>	<b>\$ 256,467</b>	<b>\$ 256,467</b>	<b>\$ 256,467</b>	<b>\$ 256,467</b>	<b>\$ 256,467</b>
				<b>General Fund</b>	<b>\$ 199,092</b>	<b>\$ 256,467</b>	<b>\$ 256,467</b>	<b>\$ 256,467</b>	<b>\$ 256,467</b>	<b>\$ 256,467</b>

Dept.	Asset		Life	In Service	2015	2016	2017	2018	2019	2020	
<b>BUILDINGS</b>	<b>Table 5</b>				2015	2016	2017	2018	2019	2020	
<b>BUILDING</b>	Replacement Cost	Improvement	Life	In Service							
Senior Center	\$ 610,000	Elevator	50	1923							
Library / Town Office	\$ 1,034,000	GOAL: Renovate Office	50	1924						\$ 300,000	
		Paint back of Library			\$ 4,000						
AutoWare		Purchase & 30x60 Shell		2014	\$ 180,000						
Cozy Corner/Recreation	\$ 142,000	Playground	40	1955							
		Move Elliott Ball Field			\$ 16,000						
Police Station	\$ 787,000	FAST Squad Addit.	50	2001							
FAST Squad Addition	\$ 455,000	External Funding	50	2012							
Police Station	\$ 4,000	Repair Stone Work & Paint									
Fire Station	\$ 614,000		50	1986							
Highway Garage	\$ 696,000	GOAL: Truck/Equip. Storage	40	2000						\$ 159,000	
		Garage Add. 3,200 SF									
Sand / Salt Shed	\$ 130,000	Replace to allow blending	25	2012							
Meeting House	\$ 701,000	Repair Windows	50	1792							
		Paint Meeting House									
Museum	\$ 602,000	Paint Museum	50	1835	\$ 5,000						
Bath House	\$ 57,000		50	1970							
					<b>ANNUAL NEED</b>	<b>\$ 205,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 459,000</b>
					Prior Balance	\$ 27,000	\$ -	\$ 25,000	\$ 50,000	\$ 75,000	\$ 100,000
					To Capital Reserve	\$ -	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 60,000
					From Grants	\$ 119,000					
					From Capital Reserve	\$ -					
					From Town Offsets	\$ 50,000					
					From Operating Budget	\$ 9,000					
					Capital Reserve Balance	\$ -	\$ 25,000	\$ 50,000	\$ 75,000	\$ 100,000	\$ (299,000)
					<b>TOTAL ANNUAL NEED ALL DEPARTMENTS</b>	<b>\$ 650,042</b>	<b>\$ 590,177</b>	<b>\$ 745,927</b>	<b>\$ 490,227</b>	<b>\$ 445,467</b>	<b>\$ 968,611</b>