To: Canaan Planning Board September 25, 2012

From: Capital Improvement Program Committee

Subject: Capital Improvement Program 2013-2018

INTRODUCTION This 2012 Capital Improvement Program Committee (CIPC) report presents Canaan's Capital Improvement Program for the years 2013-2018. It contains capital projects and purchases submitted by Town departments and, on occasion, other organizations that support town activities. A short description is included for many of the projections.

This report is submitted for approval by Canaan's Planning Board and then presented to the Select Board and the Budget Committee in early fall in time for town budget preparations for the upcoming fiscal year. It is intended to provide a long term, six year context for the following year's budget. The capital expenditure projections contained herein were derived from discussions between the Town Administrator and the department heads about the future integrated needs of the departments.

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HISTORY A Capital Improvement Program Committee was formed in 2000 which submitted a capital improvement program for the years 2001-2006. Further reports were developed from 2001 to 2003 by the Planning Board. In 2004, the following warrant article was passed which authorized the Selectmen to appoint a CIP Committee composed of members from the Planning Board, Budget Committee and others.

CAPITAL IMPROVEMENT PROGRAM

To see if the town will vote to authorize the Selectmen to appoint a capital improvement program committee, which shall include at least one member of the planning board and may include but not be limited to other members of the planning board, the budget committee, or the town or city governing body, to prepare and amend a recommended program of municipal capital improvement projects projected over a period of at least six years. The capital improvements program may encompass major projects being currently undertaken or future projects to be undertaken with federal, state, county and other public funds. The sole purpose and effect of the capital improvements program shall be to aid the selectmen and the budget committee in their consideration of the annual budget. This procedure is authorized by TITLE LXIV, PLANNING AND ZONING, CHAPTER 674, LOCAL LAND USE PLANNING AND REGULATORY POWERS, Capital Improvements Program, and Section 674:5, effective July 2, 2002.

A committee based on this warrant article was appointed in 2005 and reports were submitted in 2005, 2006, 2007 and 2010. No reports were issued in 2008 or 2009. A new committee was appointed in 2010. Members of the current committee are:

Planning Board Steve Ward - Chairman

Budget Committee Bill Crowther

Community Representative Skip Baldwin

Selectman Bob Reagan

This committee has evaluated capital expenditures proposed by the department heads and the Town Administrator and makes the recommendations contained below. This report is being submitted to the Planning Board for approval and then to the Select Board and Budget Committee for their use in developing capital improvement projects and in preparing their budget and financial plans.

METHODOLOGY The Committee has adopted a definition of capital expenditures and capital projects as follows:

- 1. A gross cost in the aggregate of \$5,000 or more;
- 2. A useful life of at least three years; and
- 3. Is non-recurring, i.e., is not an annual budget item.

The replacement of capital equipment items that cost less than \$5,000 individually such as radios and computers but greatly exceed \$5,000 in the aggregate have been included.

As mentioned above, departmental projections were reviewed with the Town Administrator. Care was taken to ensure that one department's projects did not conflict or overlap with another's and that they were appropriately prioritized. Public safety issues were addressed on an integrated basis rather than departmentally.

The purchase of Police, Fire and Highway Department vehicles will normally be the subject of warrant articles. For the more expensive, longer lived and intermittently purchased fire and highway vehicles, an annual amount will, as customary, be appropriated to build a capital reserve fund sufficient to finance the purchase of these vehicles in the year of expected replacement. In 2013, a capital reserve fund will be proposed for police vehicles as well so that funding can be appropriated annually even if no purchases are anticipated. Likewise, appropriations for capital reserve funds will be proposed for Water & Sewer vehicles in 2013. These do not require voter approval.

Exhibit I covers purchases of major mobile equipment, primarily vehicles, broken out by department. It contains annual capital expenditure projections, annual appropriations for reserves and reserve balances for each year of the six-year period, 2013-2018. Exhibit I provides an inventory of vehicles and mechanical items, including the year of purchase, for all of the Town's departments

Because Canaan has a substantial investment in non-mobile assets aggregating about \$1.3 million at estimated current replacement cost, the replacement of these items has been scheduled in Exhibit II. Such purchases are normally funded in the annual operating budget. A budgeted sum of \$69,900 in 2013 augmented by \$20,000 in succeeding years is proposed. Any shortfall would be funded from the annual surplus, if any.

Exhibit III shows expected expenditures for each of the Town's buildings and capital reserves, where appropriate. Capital reserve appropriations will be proposed beginning in 2014. This exhibit also provides an inventory of the Town's buildings, the replacement cost of each and the year of construction.

The status of each of Canaan's 14 bridges is listed in Exhibit IV along with its construction date. Resumption of appropriations to the Bridge Reserve will be proposed for 2014.

The composition of the Highway Reconstruction budget proposed for 2013 is included in Exhibit V. A long term program is being formulated for the annual repair of a uniform portion of the Town's paved roads and reconstruction of dirt roads. For continuity, the cost projected for 2013 is carried forward for each of the remaining years of the forecast period.

CAPITAL PROJECTIONS

Police Department

The police department anticipates that no vehicles will replaced in 2013. The 2007 Expedition will be replaced in 2014 (\$40,000), the 2010 Crown Victoria in 2015, the 2011 Crown Victoria in 2016, and the 2006 Explorer in 2017 (all \$30,000). Voter approval of a \$24,000 capital reserve appropriation will be requested annually to supplement funds received from the sale of the used vehicles (See Exhibit I).

The replacement of computers (7) and vehicle laptops, radios (6) and portable radios (11), ballistic vests (11), and handguns (11) are spread over the six-year period and beyond in order to smooth the budgetary impact. These items will be included in the Towns' annual operating budget. (See Exhibit II.)

Fire Department

The Fire Department is planning to replace Engine 2 (1998) in 2017 (Exhibit I). Rescue Truck's (2000) replacement is not anticipated until 2020. The fire vehicle reserve will continue to be augmented in \$40,000 annual installments.

Because of the abundance of equipment ranging from hoses to a washer and dryer, the Fire Department has scheduled replacement of these items over a 20 year period. Within the 2013-2018 period, 30 sets of turn-out gear will be replaced at a rate of about 5 per year. However, note on Exhibit II that the 2015 purchase has been accelerated into 2014 and the 2016 purchase has been postponed until 2017. Such adjustments have been made throughout the equipment purchase projections for all departments where feasible in order to smooth the aggregate impact on the operating budget.

Three chain saws are replaced in 2016, and one venting saw is replaced twice (2014 and 2017). Thirty pagers are to be replaced at a rate of four per year. Sixteen SCBA [air] Packs are replaced simultaneously every eight years (2015) as OSHA standards evolve. Seven portable generators will be replaced one per year beginning in 2013.

Highway Department

The Highway Department's six-wheel Freightliner dump truck is projected be replaced in 2013. This 2003 truck is in unsatisfactory condition. The Road Agent's 2006 GMC 3500 pick-up will be replaced in 2014, the 2001 Komatsu pay-loader in 2016, and the 2006 International 10-wheel dump truck in 2018. These will be funded out of a highway vehicle reserve with increments proposed at \$90,000 per annum.

The Highway Department also maintains a long list of equipment (Exhibit II). However, with the exception of tools and diagnostics, the 1989 six-ton trailer, the 1994 towable compressor and the 2005 brush chipper, these items are scheduled for replacement after 2018 (through 2032).

Other

Five computer work stations in the **Town offices** will be replaced in 2014 (one), 2015 (two) and 2016 (two) as well as a copier (2013), telephone system (2013) and computer software (2015). See Exhibit II.

The **Cemetery**'s riding lawnmowers will be replaced in 2013, 2016 and 2018 (Exhibit II).

No repairs/replacements are projected during this six year period for **Recreation** facilities.

The **Transfer Station** is scheduling the acquisition of a tractor in 2014 and a trailer in 2018. The Transfer Station is self-funding (see Exhibit I).

Water & Sewer will replace the 2005 Kubota tractor in 2016. Purchases will be funded from a capital reserve augmented in \$47,000 annual installments. Reserve contributions will be funded by user fees (Exhibit I).

Town Buildings and Facilities

It is recommended that a reserve be established beginning in 2014 for town building capital expenditures with annual additions aggregating \$40,000 (see Exhibit III). Heretofore, such expenditures have been funded by the operating budget.

Library/Town Offices

It is recommended that an annual reserve of \$15,000 be appropriated beginning in 2014 to provide for the eventual transfer (2026) of the town offices to the third floor of the library. A major component of the estimated \$350,000 cost will be the extension of the elevator from the second to the third floor.

Senior Center

The elevator in the Senior Center was upgraded to current safety standards at a cost of \$35,000 in 2012. This was funded by the operating budget.

No other repairs or improvements are projected during the forecast period.

Recreation

No repairs are anticipated for the Cozy Corner building.

Police Station

A 1,700 square foot addition to the Police Station that will provide office, meeting and ambulance parking space for the Fast Squad may be undertaken in 2013 if the projected \$350,000 cost can be underwritten entirely by grants and Fast Squad funds. This addition will allow the reconfiguring of space within the police department for safer, more efficient conduct of department business.

Highway Garage

Floor drains, at a cost of \$17,000, were installed in the highway garage in 2012. This enables highway personnel to wash away salt from the undercarriage of vehicles in winter which is crucial to prolonging the life of these expensive highway vehicles.

A sand/salt shed was built in 2012 at a cost of \$120,000 to allow the blending of sand and salt under cover regardless of the weather. Adjusting the mix as prices vary will achieve significant savings. Funds for the shed and the floor drains were financed from the operating budget.

Transfer Station

There are no expenditures for facilities projected.

Meeting House

Structural damage caused by extensive leakage in the cupola of the Meeting House required the expenditure of \$73,000 for repairs in 2012. Funding of \$35,000 was obtained from a NH Land and Community Heritage Investment Program (LCHIP) grant, \$20,000 from the operating budget, and \$18,000 from private donations.

No other repairs are scheduled. The Meeting House will be painted in 2013 at a cost of \$15,000 obtained from the operating budget.

Museum

Because of other priorities, no capital funds are being allocated for the museum in 2013-2018 although the building will be painted in 2013 at a cost of \$5,000 funded by the operating budget.

Bridges

Six of Canaan's bridges listed in Exhibit IV have been declared deficient by the State. The Lashua Road and the Lary Pond Road bridges are on Class 6 roads and will not be replaced. The Transfer Station Bridge must be lengthened to permit widening of the stream bed to improve water flow. This is tentatively scheduled for 2019 if funds can be obtained. Washed-out abutments under the North Lary Road Bridge will be reinforced by the Town. This \$15,000 cost will be funded out of the bridge reserve.

The culvert under the Goose Pond Road Bridge over Goose Pond Brook adjacent to the dam is rusted and buckling. Engineering will start in 2013 at a cost of \$75,000. Construction costing \$425,000 will commence in 2014. The State will fund 80%. The balance, \$15,000 and \$85,000 respectively, will be financed out of the bridge reserve.

The Grist Mill Hill Road Bridge over the Indian River has rusted beams and requires repaving. The concrete deck will be resealed and repaved in 2013 at a cost of \$60,000 funded from the bridge reserve. It is proposed to resume funding the bridge reserve in 2014 with \$30,000 annual increments to provide for the eventual repair of the steel beams.

Highway Reconstruction

The expected 2013 budget for road repaving and dirt road reconstruction detailed in Exhibit V is \$259,128. For continuity, this amount has been extrapolated annually through 2018. The proposed budget represents today's cost of repaving 1.5 miles per year of Canaan's 30 miles of paved roads and reconstructing three quarters of a mile per year of Canaan's 70 miles of unpaved roads. This budget attempts to balance the cost of reconstructing Canaan's most deficient roads with the amount of funds available.

These projections are preliminary. The Highway Department's objective is to formulate a long term plan and is undertaking a comprehensive inventory of paved and unpaved roads to assess the use (traffic count and vehicle weight), condition and cause of deterioration. This is likely take approximately two years to observe the roads through two seasons of freezing and thawing.

Total Capital Expenditures

Exhibit VI totals the capital expenditures from Exhibits I through V.

CONCLUSION

The Capital Improvement Program Committee wishes to thank the Department Heads and Town Administrator for their efforts in providing the comprehensive, long-range projections contained in this report. It is hoped that this document will assist Town residents in evaluating Canaan's future capital requirements.

 $\mathsf{Exhibit}\ I$

CAN	AAN MAJ Make	OR MOBILE EQUI	PMENT Year		/ 9-12-12 blace		2013 Acquire		2014 Acquire		2015 Acquire		2016 Acquire		2017 Acquire		2018 Acquire
Police	Ford Ford Ford Ford	Crown Victoria Taurus Interceptor Explorer Expedition Crown Victoria 110 Total Expense From Capital Reserve From Operating Budget Balance in Reserve Assumes deposit of \$24,0	2011 2012 2006 2007 2010	\$ \$ \$	30,000 30,000 30,000 40,000 30,000	\$ \$ \$	- - - 24,000	\$ \$ \$ \$	40,000 (40,000) 40,000 5,000 13,000	\$ \$	30,000 (30,000) 30,000 2,000 9,000	\$ \$	30,000 (30,000) 26,000 2,000 5,000	\$ \$	30,000 (30,000) 24,000 2,000 1,000	\$	- 25,000
-	Waisan.	Faranton	4007	•	,												
Fire	Kaiser Freightliner Inter Inter Chevrolet Freightliner	Forestry Engine 1 Engine 2 Rescue Silverado Command Tanker Boat/Motor/Trailer Trailer	1967 2011 1998 2000 2006 2003 2011 2008	\$ \$ \$ \$ \$	90,000 330,000 330,000 270,000 30,000 280,000 10,000 3,000											\$	270,000
		Total Expense From Capital Reserve From Operating Budget Balance in Reserve Assumes deposit of \$40,0	000 per year	\$ TO	1,343,000 T Cost	\$ \$ \$	- - - 105,929	\$ \$ \$	- - - 145,929	\$ \$ \$	- - - 185,929	\$ \$ \$ \$	- - - 225,929	\$ \$ \$	(270,000) 270,000 4,071 -	\$ \$ \$	- - - 40,000
Sewer	Chevrolet Kubota	Pump Truck Tractor 50342 12548 Total Expense From Capital Reserve From Operating Budget Balance in Reserve Assumes deposit of \$47,00	1991 2005 0 per year	\$ \$	140,000 32,000 172,000 T Cost	\$ \$ \$ \$	- - - 47,000	\$	94,000	\$	141,000	\$ \$ \$ \$ \$	32,000 (32,000) 32,000 - 156,000	\$	203,000	\$	250,000
Transfer	Station	Trailer														\$	25,000
	is non-lapse n recycling	Tractor Total Expense From Capital Reserve From Operating Budget Balance in Reserve		\$	40,000	\$ \$ \$	- - - 22,000	\$ \$ \$ \$	25,000 (25,000) 25,000 - 2,000	\$ \$ \$	- - 7,000	\$ \$ \$	- - 12,000	\$ \$ \$	- - 17,000	\$ \$ \$ \$	(25,000) (22,000) 3,000

		Assumes deposit of \$5,000 per y	ear	\$	40,000						
				TO	T Cost						
Highway	Chevy 986	Blazer	1986								
	Freight	Dump-6	2001	\$	160,000	\$ 160,000					
	Komatsu	Loader	2001	\$	175,000				\$ 175,000		
	Dodge 411	1 Ton	2011	\$	85,000						
	John Deere	410 J Backhoe	2004	\$	120,000						
	Volvo	Grader	2004	\$	225,000						
	GMC 705	1 Ton	2005	\$	85,000						
	Inter 104	Dump-6	2005	\$	120,000						
	Sterling 605	Dump-6	2005	\$	120,000						
	GMC 806	3500	2006	\$	50,000		\$ 50,000				
	Inter 505	Dump-10	2006	\$	180,000						\$ 180,000
	Inter 307	Dump-6	2007	\$	140,000						
		Power Screen	1998	\$	45,000						
		Total Expense				\$ (160,000)	\$ (50,000)	\$ -	\$ (175,000)	\$ -	\$ (180,000)
		From Capital Reserve				\$ 159,037	\$ 50,000	\$ -	\$ 175,000	\$ -	\$ 180,000
		From Operating Budget				\$ 963	\$ -	\$ -	\$ -	\$ -	\$ -
		Balance in Reserve		\$	1,505,000	\$ -	\$ 40,000	\$ 130,000	\$ 45,000	\$ 135,000	\$ 45,000
		Assumes deposit of \$90.000 per	year	TO	T Cost						

Capital Imp	provement Program 9-	12-1	2 Non	Mobile As	sets						Exhibit II
Dept.	Asset	Life	Next	Cost	Annual	2013	2014	2015	2016	2017	2018
Gen Govt											
	Server	7	2015	14000	\$2,000	0	0	0	0	0	14000
	Telephone System	8	2012	7000	\$875	7000	0	0	0	0	C
	Copier	7			\$355	2484	0	0	0	0	C
	High Speed Laser Printer	7	2012	1240	\$177	0	0	0	0	0	C
	Software (Off/CS/Acrobat	5	2015	3300	\$660	0	0	3300	0	0	C
	8 Work Stations					0	800	1500	1500	0	C
						0	0	0	0	0	C
Highways	Building Generator	15	2026	14000	\$933	0	0	0	0	0	C
	20 t trailer Eager Beaver	20			\$1,100	0	0	0	0	0	C
	6 t trailer Hillsboro 112hmv2	25	2014	\$10,000	\$400	10000	0	0	0	0	C
	compressor Davy cd179d98	20	2014	\$10,000	\$500	0	10000	0	0	0	C
	screen MKII 2745517	25	2022	\$60,000	\$2,400	0	0	0	0	0	C
	truck washer hydrotek	10	2020	\$15,000	\$1,500	0	0	0	0	0	C
	york rake 1695	20			\$200	0	0	0	0	0	C
	york rake 448	20	2024		\$200	0	0	0	0	0	C
	york rake 683	20	2027	\$5,500	\$275	0	0	0	0	0	C
	front york rake	20	2028		\$300	0	0	0	0	0	C
	brush chipper Bandit 02111	10	2015		\$5,000	0	0	0	0	50000	C
	ford tractor /w loader	15			\$2,133	0	0	0	0	0	C
	asphalt reclaimer raytech Ro	15			\$1,467	0	0	0	0	0	C
	Service Truck	20	*	\$35,000	\$1,750	0	0	0	0	0	0
	Tools and Diagnostics	6		\$15,000	\$2,500	12000	0	0	0	0	0
	welder	15	*	\$5,000	\$333	0	0	0	0	0	0
	air compresor	20	*	\$5,000	\$250	0	0	0	0	0	C
	plasma cutter	20	*	\$5,000	\$250	0	0	0	0	0	C
	computers 2	6	*	\$3,000	\$500	0	0	0	0	0	C
	Truck Lift	20	*	\$90,000	\$4,500	0	0	0	0	0	C
						0	0	0	0	0	C
Cemetery	Simplicity Riding Mowers (2)	0	2013	\$2,000		3000	0	0	3000	0	3000
•	landscape trailer			\$7,000		0	0	0	0	0	C
	Tree removal and trimming			\$30,000		5000	5000	5000	5000	5000	5000
	Headstone Repair										
						0	0	0	0	0	0
Police	Server	7	2016	12000	\$1,714	0	0	0	12000	0	0
	Telephone System	7	2014	8000	\$1,143	0	8000	0	0	0	0
	Generator	15	2026	14000	\$933	0	0	0	0	0	0
	Ballistic Vests 11	5	0040		\$1,760	2400	2400	1600	0	2400	2400
	Tasers 11	10			\$990	0	0	0	9900	0	0
	Base & Vehicle Radios 6	10			\$2,100	7000	14000	0	0	0	0
	Portable Radios 11	10			\$2,200	8000	16000	0	0	0	0
	Vehicle Laptops	6			\$5,000	0	5000	5000	5000	5000	C
	Computers 7	8			\$1,313	0	0	0	3500	3500	3500
	Handguns 11	15			\$500	2200	2200	1100	0	0	C
	Long Rifles 5	15			\$333	0	0	0	0	0	C
	3				7						
Govt Building	is Mower	6	2016	12000	\$2,000	0	0	0	12000	0	0

Recreation	0 CC	0 0 0 0 0 0 0 0 0 800 0 0	0	0 0	0 0
Lights	0 CCCCCCCCCCCCCCCCCCCCCCCCCCCCCCCCCCCC	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0	0	0
Paving	0 CCCCCCCCCCCCCCCCCCCCCCCCCCCCCCCCCCCC	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0	0	
Fire Trailer 15 2023 \$4,000 \$267 Exhaust Fans 22 2032 \$100,000 portable generators 7 \$6,000 \$857 8 6KW (3) 2 KW (2) 1 KW (3) trash pump 2 8 2019 \$1,000 \$125 4000 5" hose 12 2023 \$28,000 \$2,333 1500 1.5" 10 2021 \$3,750 \$375 1200 2.5" 10 2021 \$3,120 \$312 24' ladder 2 20 2032 \$1,250 \$63 16' roof ladders 15 2026 \$800 \$53 10' attic ladder 2 15 2026 \$450 \$30 Ram 10 2021 \$4,000 \$400 Spreader 10 2021 \$4,000 \$400 Spreader 10 2021 \$10,000 \$1,000 Cutter 5 2016 \$10,000 \$2,000 Compressor SCBA 20 2016 \$20,000 \$1,000 SCBA Packs 16 8 2015 \$90,000 \$11,250 Turnout Gear 30 6 5 a yr \$66,000 \$11,000 \$10 Rescue Suit 2 5 \$4,000 \$800 Rescue Sled 15 2026 \$4,000 \$267 Chainsaws 3 5 2016 \$1,500 \$300 Vent Saw 3 2014 \$3,600 \$1,200 Washer 7 2016 \$500 \$50 Salemanders 2 10 2021 \$500 \$1,000 Portable Radios 28 10 2021 \$28,000 \$1,000 Thermal Imaging Camera 6 2017 \$19,000 \$1,000 Thermal Imaging Camera 6 2017 \$19,000 \$1,000 Thermal Imaging Camera 6 2017 \$19,000 \$1,000 Computer/printer 2 8 2011 \$2,500 \$313	0 0 0 0 800 0 0 0 0 0 0	0 0 800 0	0		
Exhaust Fans	0 0 0 0 800 0 0 0 0 0 0	0 0 800 0	0		^
Exhaust Fans	0 0 0 0 800 0 0 0 0 0 0 0 0 0	0 0 800 0	0		U
Dortable generators	0 C 0 C 0 C	0	800	. 0	0
SKW (3) 2 KW (2) 1 KW (3)	0 C 0 C 0 C	0		800	800
trash pump 2	0 0		0		0
4000 5" hose	0 0	0	0	0	0
1500 1.5"			0	0	0
1200 2.5"	_	0	0	0	0
24' ladder 2	0 0		0	0	0
16' roof ladders	0 0		0	0	0
10' attic ladder 2	0 0			0	0
Ram	0 0	0	0	0	0
Spreader	0 0	_		_	0
Cutter 5 2016 \$10,000 \$2,000 Compressor SCBA 20 2016 \$20,000 \$1,000 SCBA Packs 16 8 2015 \$90,000 \$11,000 Turnout Gear 30 6 5 a yr \$66,000 \$11,000 110 Rescue Suit 2 5 \$4,000 \$800 \$800 \$800 Rescue Sled 15 2026 \$4,000 \$267 <t< td=""><td>0 0</td><td></td><td></td><td></td><td>0</td></t<>	0 0				0
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Rescue Sled	0 0		_		0
Chainsaws 3 5 2016 \$1,500 \$300 Vent Saw 3 2014 \$3,600 \$1,200 Washer 7 2016 \$850 \$121 Dryer 2 10 2021 \$500 \$50 Salemanders 2 10 2021 \$500 \$50 Snow Blower 10 as nee \$1,200 \$120 Pagers 30 5 4 a yr \$8,500 \$1,700 17 Radios 8 10 2021 \$19,000 \$1,900 \$1,900 Portable Radios 28 10 2021 \$28,000 \$1,000 \$1,000 Building Generator 15 2026 \$14,000 \$1,000 \$1,000 Thermal Imaging Camera 6 2017 \$19,000 \$1,000 \$1,000 Cut off saw 5 2012 \$3,200 \$1,000 Computer/printer 2 8 2011 \$2,500 \$313 NOTE THAT SOLID WASTE IS SELF FUNDING THROUGH RECYCLING Solid Waste	0 0				0
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Washer	0 3600			3600	0
Dryer 2	0 0		850		0
Salemanders 2	0 0				0
Snow Blower 10 as nee \$1,200 \$120 Pagers 30 5 4 a yr \$8,500 \$1,700 17 Radios 8 10 2021 \$19,000 \$1,900 Portable Radios 28 10 2021 \$28,000 \$1,000 Building Generator 15 2026 \$14,000 \$1,000 Thermal Imaging Camera 6 2017 \$19,000 \$1,000 Cut off saw 5 2012 \$3,200 \$1,000 Computer/printer 2 8 2011 \$2,500 \$313 NOTE THAT SOLID WASTE IS SELF FUNDING THROUGH RECYCLING Solid Waste 2 Balers 20 2020 30000 2 Compactors 22 2021 30000 \$1,364	0 0				0
Pagers 30 5 4 a yr \$8,500 \$1,700 17 Radios 8 10 2021 \$19,000 \$1,900 Portable Radios 28 10 2021 \$28,000 \$1,000 Building Generator 15 2026 \$14,000 \$1,000 Thermal Imaging Camera 6 2017 \$19,000 \$1,000 Cut off saw 5 2012 \$3,200 \$1,000 Computer/printer 2 8 2011 \$2,500 \$313 NOTE THAT SOLID WASTE IS SELF FUNDING THROUGH RECYCLING Solid Waste 2 Balers 20 2020 30000 2 Compactors 22 2021 30000 \$1,364	0 0		0		0
Radios 8			1700	1700	1700
Portable Radios 28 10 2021 \$28,000 \$1,000 Building Generator 15 2026 \$14,000 \$1,000 Thermal Imaging Camera 6 2017 \$19,000 \$1,000 Cut off saw 5 2012 \$3,200 \$1,000 Computer/printer 2 8 2011 \$2,500 \$313 NOTE THAT SOLID WASTE IS SELF FUNDING THROUGH RECYCLING Solid Waste 2 Balers 20 2020 30000 2 Compactors 22 2021 30000 \$1,364	0 0				0
Building Generator 15 2026 \$14,000 \$1,000 Thermal Imaging Camera 6 2017 \$19,000 \$1,000 Cut off saw 5 2012 \$3,200 \$1,000 Computer/printer 2 8 2011 \$2,500 \$313 NOTE THAT SOLID WASTE IS SELF FUNDING THROUGH RECYCLING Solid Waste 2 Balers 20 2020 30000 2 Compactors 22 2021 30000 \$1,364	0 0			0	0
Thermal Imaging Camera 6 2017 \$19,000 \$1,000	0 0			0	0
Cut off saw 5 2012 \$3,200 \$1,000 Computer/printer 2 8 2011 \$2,500 \$313 NOTE THAT SOLID WASTE IS SELF FUNDING THROUGH RECYCLING Solid Waste 2 Balers 20 2020 30000 2 Compactors 22 2021 30000 \$1,364	0 0		_		19000
Computer/printer 2 8 2011 \$2,500 \$313	0 0	0	0	3200	0
NOTE THAT SOLID WASTE IS SELF FUNDING THROUGH RECYCLING Solid Waste 2 Balers 20 2020 30000 2 Compactors 22 2021 30000 \$1,364	0 0	0	0	0	0
Solid Waste 2 Balers 20 2020 30000 2 Compactors 22 2021 30000 \$1,364					
Solid Waste 2 Balers 20 2020 30000 2 Compactors 22 2021 30000 \$1,364	0 0	0	0	0	0
2 Compactors 22 2021 30000 \$1,364	0 0	0	0	0	0
	0 0	0	0	0	0
	0 0				0
scale 25 20000 \$800	0 0	0	0	0	0
\$1,302,444					
Annual Need \$123,335 \$ 74,55		\$ 110,315	\$ 88,766	\$ 99,217	\$ 62,418
Budgeted \$69,9	7 \$ 95,214				\$69,900
					\$20,000
Needed from annual surplus \$4,6					-\$27,482
Cumulative Balance -\$4,6	0 \$69,900 0 \$20,000	r ⊅∠U,415	-\$29,292		-\$11,127

CIP Capital Buil	dings	CAN	AAN BUILDINGS	9/12/2012	2							Exhibit III
General Govt												
Name	Replace.	Year	Improvement	Transaction		2013	2014	201	5	2016	2017	2018
Senior Center	\$ 610,00	0 1923	Elevator	Expense								
				Less Grants								
				Oper.Bud.								
				Balance								
Library / Town Office	\$ 1,034,00	0 1924	GOAL: Renovate Office	Add Cap. Reserve			15000) 1500	00	15000	15000	15000
, ,				Expense								
				Less Operating								
Cozy Corner/Recreation	\$ 142,00	0 1955	Playground	Expense								
cozy corner/necreation	7 142,00	0 1555	(avail)	Trust Funds								
			(Timken Grant)	Less Grant								
			(Balance								
Police Station	\$ 787,00	0 2001	FAST Squad Addit.	Expense	\$	350,000						
FAST Squad Addition	\$ 275,00			Less Grant/Loan	\$	(250,000)						
	Ţ: 5/5 5			Fast Squad	\$	(100,000)						
				Balance		\$0						
Fire Station	\$ 614,00	0 1986										
Highway Garage	\$ 696,00	0 2000	GOAL: Truck/Equip. Storage	Add to Cap. Reserve			\$ 25,000	\$ 25,00) \$	25,000	\$ 25,000	\$ 25,000
			Garage Add. 3,200 SF	Expense				,		,	<u> </u>	
				Less Cap Reserve								
				Less Oper. Bud.								
				Balance								
			Floor Drains	Expense								
				2011 Oper. Bud.								
				Balance								
				Expense								
				From Operating Budget								
				Balance								
Sand / Salt Shed	\$ 130,00	0	Replace to allow blending	Expense								
				Less Oper. Bud. 2011-12								
				Balance					\perp			

Town Buildings Rese				Add to Reserve								<u> </u>	
Meeting House	\$ 701,000	1792	Repair Tower	Expense								<u></u>	
				Less LCHIP Grant									
				Less 2012 Oper. Bud.									
				Less Contrib. Avail.									
				Less Contrib. Needed									
				Balance									
			Paint Meeting House	Expense	15000								
				Less Oper. Bud.	-15000								
				Balance	0								
Museum	\$ 602,000	1835	Paint Museum	Expense	5000								
Bath House	\$ 57,000	1970		Less Oper. Bud.	-5000								
				Balance	0								
	\$ 5,648,000			Unfunded	\$0	\$0	\$(0	\$0		\$0		\$0
SUMMARY				Other Revenue	\$ (370,000)	\$ -	\$ -	\$	-	\$	-	\$	-
				To Reserve	\$ -	\$ 40,000	\$ 40,000) \$	40,000	\$	40,000	\$	40,000
				Total Expenses	\$ 370,000	\$ -	\$ -	\$	-	\$	-	\$	-
				Balance	\$ -	\$ 40,000	\$ 80,00	0 \$	120,000	\$ 1	160,000	\$	200,000

Bridge re. 9/12/12	Issues	Year Built	Transaction	2	013 Tra	nsaction		2014	Transaction	201
Lashua Road * 122/136	Damaged in Hurricane Irene	1900								
	Bridge is on Class 6 and will not be replace Repaired only through FEMA funds	ced								
Transfer Station	Replace Inadequate Flow Area	1968								
Added 2011	Looking For Funding									
Goose Pond Culvert	Repair Rusted and Buckling	1981	Expense	\$ 75,	000 Exp	ense	\$	425,000		
87/092	Replace in 2014		Less State	\$ (60,	000) Les		\$ ((340,000)		
	Engineer in 2013		To Reserve	\$	- To I	Reserve	\$	-		
			Town Reserve		_	n Reserve	\$	(85,000)		
North Lary Road	Repair Wash out of abutements		Expense	\$ 15,	000					
	Repair by town in 2012-13	2009	Less State	\$	-					
			Town Reserve To Reserve	\$ (15, \$	000)					
Lary Pond Road	Replace Rusted Beams	1930		Ą	-					
Lary Foria Noau	Bridge is on Class 6 and will not be replace									
Grist Mill Hill RD	Rust on steel beams	1956	Expense	\$ 60,	000					
Over Indian River	Remove asphalt, seal concrete deck		Less State	\$	-					
172/070	and repave in 2013		Town Reserve		000)					
	Extend life by 15 years		To Reserve	\$	- To I	Reserve	\$	30,000	To Reserve	\$ 30,000
Grist Mill Hill RD Over Trail 173/086	NO RATING	2002								
Goose Pond over Hinkson	NOT DEFICIENT	1979								
83/114		2006								
Goose Pond / Goose Pond Brook 87/074	NOT DEFICIENT	1991								
Blackwater / Crystal Lake Brook	NOT DEFICIENT	1988								
100/40		1992								
Blackwater over Mascoma 91/030	NOT DEFICIENT	1992								
River Road over Mascoma 123/126	NOT DEFICIENT	2010								
Potato Road over Indian	Functionally Obsolete	1930								
147/055	Wood Decking Flooding Issues	1994								
By Passed Historic on Juniper 173/130	Closed on Juniper-North Lary road Would like to rebuild	1913								
		From Brid	\$ (90,000))	\$	(85,000	0)			
	•	To Bridge	0)	\$	30,000	0		\$ 30,00	0
		Balance	\$ 145,361		\$	90,361	1		\$ 120,36	1

Bridge re. 9/12/12	Transaction		2016	Transaction	2017	Transaction		2018
Lashua Road *								
122/136								
Transfer Station						Expense	\$	440,000
Added 2011						Less State	\$	(352,000)
						Town Reserve	\$	(88,000)
Goose Pond Culvert								
87/092								
North Lary Road								
North Lary Noau								
	1							
Lary Pond Road								
Grist Mill Hill RD								
Over Indian River								
172/070	To Reserve	\$	30.000	To Reserve	\$ 30,000	To Reserve	\$	30,000
Grist Mill Hill RD		•	,		, ,,,,,,,,		<u> </u>	
Over Trail 173/086								
Goose Pond over Hinkson 83/114								
Goose Pond / Goose Pond Brook 87/074								
Blackwater / Crystal Lake Brook 100/40								
Blackwater over Mascoma 91/030								
River Road over Mascoma 123/126								
Potato Road over Indian 147/055								
Du Donned Historie Lucius								
By Passed Historic on Juniper 173/130								
						\$ (88,000))	
	\$ 30,000			\$ 30,000		\$ 30,000	1	
	\$ 150,361	.		\$ 180,361		\$ 122,361		

Capital Budget Highway Reconstruction Does not include wages or benefits

				2013	2013	2013
Highway Recon	nstruction	Miles to be Done	Years in	2013 Miles	Per mile Cost	Per Year
Highways	Paving 30 miles total	Per Year	Cycle			Budget
	top coat & shim	0.75	20	1.00	\$121,193	\$121,193
	base & top	0.75	20	0.50	\$145,431	\$72,716
	Reclamation of Asphalt Road	0.75	20	0.50	\$18,000	\$9,000
						\$202,908
	Dirt Road Reconstruuction 70 miles					
	Rebuild Base, Install Fabric, Surface	0.75	40	0.75	\$44,454	\$33,341
	Crush and Screen Material	0.75	40	0.75	\$30,506	\$22,879
,		-				\$56,220

2013-2018 Exhibit V

rev 8-21

Highway Paving and Dirt Road Reconstruction

PAVED	2012	2013	2014	2015	2016	Expense Per
ROADS	Roads	Roads	West Farms	Black Water	Jerusalem	Year
	Turnpike	Turnpike	Codfish	South		for Base, Shim,
Cost Per Mile	Back Bay	Goose Pond				Regrind & Top
\$ 145,431	Prospect	Talbert Hill				Coat Paving
						\$202,908
						Expense Per
DIRT ROADS	2012	2013	2014			Year for Base,
	Jerusalem RD	Fernwood Farms RD	Prospect			Membrane and
Cost Per Mile	South RD	Jerusalem	Jerusalem			Gravel
\$ 74,960		South	South			\$56,220

Exhibit VI

2012 CIP TOTAL CAPITAL EXPENDITURES

	2013	2014	2015	2016	2017	2018
Major Mobile Equipment	160,000	115,000	30,000	237,000		480,000
Non Mobile Assets	74,597	95,214	110,315	88,766	99,217	62,418
Buildings	370,000					
Bridges	90,000	85,000				88,000
Highway Reconstruction	260,000	260,000	260,000	260,000	260,000	260,000
Total	954,597	555,124	400,315	585,766	359,217	802,418